



Epping Forest – detailed risks reported by exception.

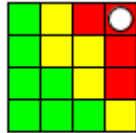
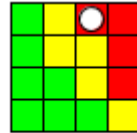

Generated on: 30 April 2024

Risk no, title, creation date, owner	Risk Description (Cause, Event, Impact)	Current Risk Rating & Score		Risk Update and date of update	Target Risk Rating & Score		Target Date/Risk Approach	Current Risk score change indicator
ENV-NE-EF 004 Decline in Condition of Assets 19-Aug-2015 Jacqueline Eggleston	<p>Causes: Insufficient maintenance resource; failure to implement recommendations; damaging activity by visitors to the Forest.</p> <p>Event: Failure to meet statutory regulations and checks. Assets deteriorate to unusable/unsafe condition.</p> <p>Effect: Poor condition of assets; loss of value; cost of repair; fines from Local Authority and other statutory bodies. Reputational risk (including media coverage, stakeholder group escalations and Consultative Group complaints); inability to deliver corporate objectives.</p>		32	<p>The current score of this risk remains 32 (likely / extreme) due to the ongoing deterioration of assets across the Forest, including Grade II listed and heritage assets. Maintenance legacy funding has been agreed but has yet to be prioritised. This is has resulting in increased reputational and health and safety risk and decreased ability to deliver corporate objectives.</p> <p>29 Apr 2024</p>		24	30-Sep-2024	
							Reduce	

Action no	Action description	Latest Note	Action owner	Latest Note Date	Due Date
ENV-NE-EF 004d	Schedule of statutory checks and visits held and carried out by City Surveyor's or delegated to site.	Comprehensive Fire Risk Assessment Audits have been carried out across all Epping Forest sites with no local actions outstanding.	Jacqueline Eggleston	29-Apr-2024	31-Mar-2025
ENV-NE-EF 004e	Joint inspection of all buildings including residential by site and City Surveyor's to capture maintenance needs.	Scored condition surveys have been delivered at more than 40 residential assets across the Natural Environment Division. Work is underway to identify further processes, investment and	Jacqueline Eggleston	29-Apr-2024	31-Mar-2025

Appendix 1a

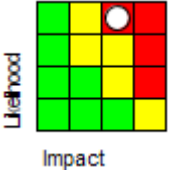
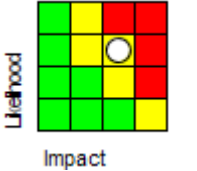

	Required annually.	opportunities as a result of findings. Work continues with the City Surveyor's Department to agree Service Level Agreements for maintenance of property.			
ENV-NE-EF 004g	Put actions and processes in place which ensure the upkeep and development of the Forest.	<p>At Great Gregories, the replacement of the asbestos roof on the small barn has been postponed further under CWP, with no future date identified.</p> <p>Planning permission has been granted for the Roofing for Pad1. This is a Spend to Save project subject to a 40% Defra grant which has been agreed and extended; the shortfall is being made up from the local risk trading account.</p> <p>Where possible, local risk money is being invested to fill gaps in maintenance left by inadequate CWP provision. This includes a review of car park surfacing and prioritisation of associated works.</p>	Jacqueline Eggleston	29-Apr-2024	31-Mar-2025
ENV-NE-EF 004j	Monitor the path network annually and carry out necessary maintenance.	<p>The path network is monitored on an annual basis, and a maintenance programme prepared to address issues raised.</p> <p>We have £250k RASC funding, recently confirmed after review, for environmental damage to paths caused by high levels of use by visitors.</p>	Jacqueline Eggleston	29-Apr-2024	31-Mar-2025
ENV-NE-EF 004l	<p>Maintain the condition of the scheduled ancient monuments (SAMs).</p> <p>Improve the current state of knowledge of the extent of the monuments.</p> <p>Protect the monuments from erosion due to visitor activities.</p>	<p>Conservation Management Plans are in place for Loughton Camp and Ambresbury Bank to manage the conflicting risks of protection of the Scheduled Ancient Monuments (SAMs) and the veteran trees upon the monuments.</p> <p>The SAMs at Purlieu Bank (2 sections) and The Temple at Warlies Park are subject to ongoing review. A Conservation Management Plan is complete for The Temple.</p> <p>Specific plans are being prepared to alter public use of SAMs to prevent erosion. Signage and patrols are in place.</p> <p>We undertook a LiDAR of all SAMs during winter 2022/23, while trees were not in leaf. Results have been transferred to GIS and will be the subject of a 2-3 year analysis which will prioritise the SAMS and inform future protection measures.</p>	Jacqueline Eggleston	29-Apr-2024	31-Mar-2025

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<p>ENV-NE-EF 017 Tree failure</p>	<p>Cause: Large numbers of older, more vulnerable trees throughout Epping Forest which require regular inspection and works to prevent failure. A rise in tree disease combined with extreme weather conditions due to climate change exacerbate the risk. Staff shortages due to the Target Operating Model (TOM) process have resulted in insufficient staff resources to complete necessary works. Event: More frequent tree failures. Greater risk during high winds, particularly when accompanied by heavy rainfall, and when trees are in leaf. Effect: Public safety - people (serious injury/death) and property; loss of trees; loss of habitat; insurance claims; reputational damage.</p>	 <p>Lifehood</p> <p>Impact</p>	<p>32</p>	<p>This risk is actively managed with regular inspections of trees according to Forest-wide risks zones as well as the Severe Weather Protocol which is implemented in the event of large storms/high winds.</p> <p>At 24 March 2023, the risk score was set to the maximum (likely/extreme) largely due to a single Poplar tree identified as dangerous in close proximity to the M25 and high voltage power cables. Following legal advice, the City of London served notice on the power company to resolve the matter. The Chief Lawyer has written to the power company asking them to commit to fell the tree (we will work with them to arrange access) and we are now waiting for their response, via the legal process. Once this matter is resolved, the risk score will be reassessed and lowered if appropriate.</p> <p>Annual tree surveys have been carried out but works arising, particularly at the amber zones, have not been completed due to recruitment restrictions and larger numbers of trees requiring work being identified. These works are unlikely to be completed this year but Red zones are being prioritised.</p> <p>A recent survey identified additional works. A further survey is currently underway and is due to complete in</p>	 <p>Lifehood</p> <p>Impact</p>	<p>16</p>	<p>31-Jul-2024</p>	

<p>20-Apr-2023 Jacqueline Eggleston</p>			<p>April.</p> <p>A series of storms in January resulted in an increased number of tree failures.</p> <p>We are currently recruiting arborists to address the backlog and we have tendered a second contract for external support. Work is also underway to seek additional resourcing to address the backlog.</p> <p>We have extended the target date to the end of July, by which time we hope that the M25 tree issue will be resolved and we can consider reducing the risk score.</p> <p>29 Apr 2024</p>			<p>Reduce</p>	<p>Constant</p>
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Action no	Action description	Latest Note	Action owner	Latest Note Date	Due Date
<p>ENV-NE-EF 017a</p>	<p>Carry out tree safety survey and works.</p>	<p>Annual tree surveys have been carried out but works arising, particularly at the amber zones, have not been completed due to recruitment restrictions and larger numbers of trees requiring work being identified. However, Red zones are being prioritised.</p> <p>A recent survey identified additional works. A further survey is currently underway and is due to complete in April.</p> <p>We are currently recruiting arborists to address the backlog and we have tendered a second contract for external support. Work is also underway to seek additional resourcing to address the backlog.</p>	<p>Jacqueline Eggleston</p>	<p>29-Apr-2024</p>	<p>31-Dec-2024</p>
<p>ENV-NE-EF 017b</p>	<p>Continue to enforce the Severe Weather Protocol as appropriate and keep it under regular review.</p>	<p>A Severe Weather Protocol is in place which details planning and response, in particular to high winds. We are unable to ‘close’ the Forest during such events but social media and staff broadcast messages to warn members of the public to avoid the Forest, and serious or large scale events are followed by a programme of walking trails and paths to find and action</p>	<p>Jacqueline Eggleston</p>	<p>29-Apr-2024</p>	<p>31-Dec-2024</p>

		<p>resulting dangers such as hanging tree limbs.</p> <p>The Protocol has been reviewed and some minor changes are being made accordingly.</p> <p>This is an ongoing action which will be kept under regular review.</p>			
ENV-NE-EF 17c	Resolve the issue with the Poplar tree in close proximity to the M25.	<p>On 24 March 2023, the risk score was set to the maximum (likely/extreme) largely due to a single Poplar tree identified as dangerous in close proximity to the M25 and high voltage power cables. Following legal advice, the City of London served notice on the power company to resolve the matter. The Chief Lawyer has written to the power company asking them to commit to fell the tree (we will work with them to arrange access) and we are now waiting for their response, via the legal process. The Corporate Health and Safety Team has allocated resource to help clarify and expedite.</p> <p>We have extended the due date of this action to the end of July and are keeping the matter under continual review.</p>	Jacqueline Eggleston	29-Apr-2024	31-Jul-2024

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ENV-NE-EF 015 Impacts of anti-social behaviour on staff and site 19-Aug-2015 Jacqueline Eggleston	Cause: Anti-social, irresponsible or unsafe behaviour, including irresponsible dog owners, rough sleepers, unlicensed activity. Event: Crime; user conflict; trespass; fly-tipping; litter; dog fouling; dog attacks; abandoned/burnt out vehicles; traveller incursions; illegal motorbike use. Effect: Negative PR; injury to visitors; risk to wellbeing and safety of members of staff; damage to Forest land; insurance claims; illegal occupancy of Forest land; increase in costs of managing public behaviour.		16	<p>We work in partnership with a range of Police and Anti-Social Behaviour managers to manage this risk.</p> <p>The greater frequency of illegal motorbike/quad bike use in the Forest is increasing the risk of accident.</p> <p>We have put in place a range of controls to limit the effects and which should reduce the risk score in time.</p> <p>29 Apr 2024</p>		12	30-Jun-2024	 Constant
							Reduce	

Action no	Action description	Latest Note	Action owner	Latest Note Date	Due Date
ENV-NE-EF 015b	Implementation and monitoring of PSPOs and other dog control measures on sites.	PSPOs have been reviewed for Epping Forest District Council. A Code of Conduct for responsible dog walking is in place. This is not high priority at present for enforcement, but we are monitoring and taking action where appropriate.	Laura Lawson	29-Apr-2024	31-Mar-2025
ENV-NE-EF 015f	Develop stronger links and become a trusted partner with EFDC, LBWF, LBR and LBN. New relationships with officers in local authorities need creating/developing following staff changes. Ongoing action	We now work in partnership with a range of Police and ASB managers to address this risk. This is an ongoing action.	Laura Lawson	29-Apr-2024	31-Mar-2025
ENV-NE-EF 015i	Take appropriate action to address cases of anti-social, irresponsible and unsafe public behaviour.	Officers continue to monitor rough sleeping, fly-tipping, anti-social behaviour and conflict between forest users. Weekly patrols are undertaken on Sundays at High Beech to gather intelligence on quad/motorbike users. Officers work with appropriate local authorities and agencies to deal with individual cases.	Laura Lawson	29-Apr-2024	31-Mar-2025
ENV-NE-EF 015j	Develop an Enforcement Policy to deal with public behaviour which contravenes the Epping Forest byelaws.	This policy will ensure that City of London staff, those we regulate, and other stakeholders and partners are aware of the intent and principles underpinning our approach to the action we may	Laura Lawson	29-Apr-2024	31-Oct-2024

Appendix 1a

		take when managing unlawful activity in Epping Forest. A draft Policy has been prepared and will be presented to Committees in due course.			
ENV-NE-EF 0151	Develop Departmental 'Abuse of Staff Policy'	An Environment Department reporting system is being trialled, following which a decision will be taken as to a permanent arrangement and departmental policy. Methods will be developed to ensure incidents are reported and actions taken as necessary.	Laura Lawson	29-Apr- 2024	30-Jun- 2024